PAYROLL COMPARISON - 2025

Proposer Name: Ryan Holley

Evaluator Printed Name:_	Jet	Tay	ine		-			
PAYROLL from Operational Form 4.3 Staffing and Personnel Calculation								
Location Number(s)								
	Loc. 1	Loc. 2	Loc. 3	Loc. 4	Loc. 5	Loc. 6		
	72-A	87-A	87-B					
Highest Rate	22.00	22.00	22.06					
Lowest Rate	13,50	13,50	13,50					
Number of Hours Recommended	199	214	201					
Number of Hours Proposed	252	252	236					
Total Monthly Wages	\$1524.7	\$14,400	\$13,536.	00				
		7						
Comments:								

PERSONAL EVALUATION (2025)

Ryan Holley 72-A / 25065 Sandusky County, Fremont BMV Site

Evaluation Team Number:	
Location(s) Proposed: (#1) 72-A 87-A 87-1	3
Proposed as 2 nd Location	
Verify Proposer's Full Name: (#2) Ryan J	Holley
Proposer's County of Residence (NPC Operation): (#4	
Verify Proposer's Driver's License Number: (#6)	
Proposing as Minority: (#9) Yes No	
Proposing as: (#10) Individual Clerk of Courts Co	o. Auditor Nonprofit Corp.
SCORING SUMMAR	Y
FORM 3.0, PERSONAL CHECKLIST	(Max. 16 Points):
PERSONAL EVALUATION, Page 2	(Max. 55 Points):
BUSINESS AND EMPLOYMENT EXPERIENCE, Page 3	(Max. 100 Points):
PERSONAL EVALUATION, Page 5	(Max. 28 Points): 28
PERSONAL EVALUATION, Page 6	(Max. 17 Points):
PERSONAL EVALUATION, Page 7	(Max. 27 Points):27
PERSONAL EVALUATION, Page 8	(Max. 15 Points):
	0.40
TOTAL POINTS	(Max. 258 Points):258
Comments:	
Evaluators' Signatures Evaluators' P	Printed Names Date
(1) Jeff	F Ray 0 2/20/20
0,0	spates.
(2)	

	PERSONAL EVALUATION	ок	NO
1:	Proposer does not and will not hold a PROHIBITED elective public office other than County Clerk of Courts or County Auditor? (#11 & 12)	(5)	*
2.	Proposer does not hold an overlapping deputy registrar contract? (#13) If contract overlaps, what is the expiration date of the contract?	0	0
3.	Proposer is not a prohibited relative of a current deputy registrar? (#14, 15 & 16)	(5)	*
4.	Proposer is not a prohibited relative of an ODPS employee, or (if a relative) proposer has either been a deputy registrar continuously since January 1, 1992, or the ODPS employee became employed after the proposer was first appointed deputy registrar? (#17)	5	*
5.	Proposer is not a State of Ohio employee or will resign? (#19)	(5)	*
6.	Proposer is not an active insurance agent or is nonprofit? (#20)	(5)	*
7.	Proposer states no criminal conviction within the last 10 years? (#21)	(5)	*
8.	Proposer owes no local, state, or federal delinquent taxes, social security payments, workers' compensation premiums or mandatory contributions? (#22)	(5)	*
9.	Proposer agrees to maintain acceptable business liability insurance in accordance with Ohio Revised Code section 4503.03(C)? (#23)	(5)	*
10.	Proposer can meet bond requirements? (#24 and acceptable proof)	(5)	*
11.	Acceptable educational information OR nonprofit corporation? (#25)	(5)	0
12.	Proposer has computer training or experience? (#26)	(5)	0
NO.	PERSONAL EVALUATION POINTS, Page 2 (Max. 55 Points) TE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract continuous contract contract continuous contract con		<u>. </u>
Com	nments:		

BUSINESS AND EMPLOYMENT EXPERIENCE VERIFICATION

Person called: Kob	tragale a	t telephone ()
Company:		
Relationship:	Λ V	
		Other Business Owner (34)
Manager or Supervisor (25)	_ Deputy Registrar Employee (23)	Other Employee (20)
Hours per week:	30	
From (date):7 19	To (date): 6 3 5	Length: 6 years
Verified Hours 30 = Fact	tor <u> </u>	$\underline{}$ x Points $\underline{}$ 50 = $\underline{}$ 300

Person called:	a	it telephone ()
Company:		
Relationship:		
Verified experience as: Deputy Regis	strar Agency Owner (50)	Other Business Owner (34)
Manager or Supervisor (25)	_ Deputy Registrar Employee (23)	Other Employee (20)
Hours per week:		
From (date):	To (date):	Length:
Verified Hours = Fact	tor x Years	x Points =

Person called:		at telephone ()
Company:		
Relationship:		
Verified experience as: Deputy Regis	strar Agency Owner (50)	Other Business Owner (34)
Manager or Supervisor (25)	_ Deputy Registrar Employee (23)	Other Employee (20)
Hours per week:		
From (date):	To (date):	Length:
Verified Hours = Fact	tor x Years	x Points =

BUSINESS AND EMPLOYMENT EXPERIENCE CALCULATION 13. DEPUTY REGISTRAR AGENCY OWNER Experience, Form 3.2 ITEM AGENCY/COMPANY SCORE **VERIFIED** HOURS = FACTOR x YEARS x POINTS = A. Bowling Green Livense Bureau # NA = 300 1.0 x 6 x # NA = 1.0 50 X X # NA = 1.0 x 50 X Subtotal of 13-A, 13-B & 13-C = 300

14. OTHER BUSINESS OWNERSHIP Experience, Form 3.2

B.

C.

ITEM AGENCY/COMPANY	HOU	RS = FAC	TOR X YEA	RS X F	POINTS	; =	SCORE	VERIFIED
Α.	#	=	Х	Х	34	=		
B.	#	=	X	X	34	=		
C.	#	=	Х	Х	34	=		
		Subtota	l of 14-A,	14-B 8	14-C	=		

15. SUPERVISORY / MANAGEMENT (ANY BUSINESS - INCLUDING DR) Experience, Form 3.2

ITEM	AGENCY/COMPANY	HOURS	= FACTOR	X YEARS	X F	POINTS		SCORE	VERIFIED
Α.		#	=	X	Χ	25	=		
В.		#	=	Χ	Χ	25	=		
C.		#	=	X	Х	25	=		
		S	ubtotal of	15-A, 15-	B &	15-C	=		

Total DR, Ownership and/or Management #13-15 (Max. 100 Points) = 100

TEM AGENCY	HOU	RS = FAC	TOR X YEA	RS X F	POINTS	=	SCORE	VERIFIED
A	#	=	X	X	23	=		
B.	#	=	X	X	23	=		
C	#	= 1	X	X	23	=		
D.	#	=	X	X	23	==		
	Subte	otal of 16	S-A, 16-B,	16-C 8	16-D	=		

TEM A	GENCY/COMPANY	HOURS	S = FACTO	R X YEARS	ΧI	POINTS		SCORE	VERIFIE
Α.		#	=	Χ	Χ	20	=	•	
B.		#	=	Х	Χ	20	=		
C.		#	#	X	Χ	20	=		
D.		#	=	Χ	Χ	20	=		
		Subtotal of L	ines 17-A,	17-B, 17-	-C 8	17-D	=		1

ENTER LARGEST OF TOTALS [13-15 (100 pts.), 16 (90 pts.), or 17 (80 pts.)] = 100

-11		PERSONAL EVALUATION	ок	NO
18.	Fo	rm 3.3 – Customer Service Experience		
	reg	I proposer provide acceptable list of ideas to improve customer service at a deputy istrar agency or provide an example of something done as part of a job or business mprove services for customers?	$\binom{2}{2}$	0
19.	For	m 3.4 – Start-Up Cost Funds On Deposit (not required for Auditors or Clerks of Cou	rts)	
	A. /	Are funds in acceptable financial institution and verified with bank/teller stamp?	(5)	*
	В. /	Are funds in proposer's or proposer's business name or joint with spouse?	(5)	*
20.	For	m 3.5 – Political Contributions Report (not required for Auditors or Clerks of Courts)		
		proposer mark "NO" for every category, every year? Nonprofit Corporations, evaluate both Corporation's and CEO's Form 3.5)	(5)	*
21.	For	m 3.6 – Personnel Policy Summary		
21.	-	es proposer agree to provide/maintain a written personnel policy covering the follow	/ina:	
	A.	Hiring employees with deputy registrar agency experience?	/ilig.	
	B.	Equal Employment Opportunity?		
	C.	Employee training by the deputy registrar?	1	
	D.	Participation in BMV provided training?		
	Ē.	Evaluation of employee performance?		
	F.	Grounds for discipline or dismissal/termination (list) which shall include drug and alcohol use?		
	G.	Progressive disciplinary steps?	11	0
	Н.	Dress code with list of acceptable attire?		
	l.	Dress code with list of unacceptable attire?	1	
	J.	A policy for maintaining the professional appearance of all staff at all times?	1	
	K.	Fringe benefits (beyond those required by law or contract)?		
	,			
NO.	ΓE: Sα	PERSONAL EVALUATION POINTS, Page 5 (Max. 28 Points)core indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract continuous core indicated "*" may lead to contract cont	28 tingency	/·

Comments:				

477	Ŧ.	PERSONAL EVALUATION	ОК	NO
22.	For	rm 3.7 – Security Plan Summary - Did proposer agree to provide:		
	Α.	An electronic alarm system? (Mandatory)		
	B.	Alarm system monitored 24 hours, off-site? (Mandatory)		
	C.	Alarm system reports off-site if wires cut or tampered with? (Mandatory)		
	D.	Adequate alarm monitored panic/hold-up buttons? (Mandatory)		
	<u>E.</u>	Motion detectors connected to alarm system? (Mandatory)		
	<u>F.</u>	Alarm monitored contacts on all exterior doors? (Mandatory)		
	<u>G.</u>	Alarm monitored contacts on all exterior windows? (Mandatory)		
	Н.	Video recording camera surveillance system? (Mandatory)		
	1.	Safe or secured locking cabinet? (Mandatory)	13) *
	J.	Secured storage room with alarm monitored contacts on door(s) and window(s), if applicable? (Mandatory)	_13/	
	K.	Cross cut shredder to be made available to destroy customer copy records? (Mandatory)		
	L.	All doors and all windows will be securely locked when license agency is closed? (Mandatory)		
	M.	Smoke, fire, and carbon monoxide detection devices (Mandatory)?	1	
	N.	Interior/Exterior motion activated security lights? (Suggested) – Check OK or NO	OK	МO
23.	For	rm 3.8 – Facility Maintenance Plan Summary - Did proposer agree to provide:	_	
	Α.	Indoor/Outdoor maintenance and cleaning?	(1)	0
	B.	Prompt snow and ice removal?	1	0
	C.	Carpet and/or floor cleaning (if appropriate)?	0	0
	D.	Repainting?	0	0
NOT	E: S	PERSONAL EVALUATION POINTS, Page 6 (Max. 17 Points) — core indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract conti	ngency	<u>) </u>
Com	men	nts:		

	112	PERSONAL EVALUATION	ок	NO
24.	For	m 3.9 – Involved and Invested in Your Business		
	1.	How do you plan to manage, be responsible, and be accountable for this business at all times?	0	0
	2.	How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver licenses, identification cards, and vehicle registrations?	1	0
	3.	What measures will you put in place to detect, deter, and prevent fraud?	(1)	0
	4.	The Ohio Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?	1	0
	5.	How will you demonstrate good leadership to your employees?	0	0
	6.	How will you maintain a high level of professionalism each day in this business?	(1)	0
	7.	How do you intend to recruit and retain high quality employees?	M	0
	8.	How will you provide a safe, clean, and friendly place to do business?	9	0
	9.	How would you deal with an irate customer?	(1)	0
	10.	What training or advice do you, or will you, give to your employees for dealing with irate customers?	(1)	0
	11.	How will you meet the expectations of the Ohio Bureau of Motor Vehicles?	1	0
	12.	Why should the Ohio Bureau of Motor Vehicles consider you for a deputy registrar license agency contract?	(7)	0
25.	For	m 3.10(A) (B) or (C) – Affidavit of Individual, Auditor/Clerk of Courts or Nonprofit Co	orpora	tion
		Did proposer submit proper affidavit without alteration and does it appear to be complete, accurate, and truthful?	3	*
	B.	Is it the affidavit duly signed and notarized?	(2)	*
26.	Lo	cal Law Enforcement Report / Articles of Incorporation (AOI)		
	Α.	No disqualifying convictions for individual / AOI for nonprofit corporation?	(3)	*
	B.	No convictions (except minor traffic) / AOI for nonprofit corporation?	(2)	0
27.		I / FBI Criminal Background (WebCheck) Report / AOI for Nonprofit Corporation disqualifying convictions for individual / AOI for nonprofit corporation?	(5)	*

PERSONAL EVALUATION POINTS, Page 7 (Max. 27 Points)

	PERSONAL EVALUATION	OK	NO
28.	Credit Report (issued in 2025) / Certificate of Good Standing for Nonprofit Corporation *Credit Reports are not required for County Auditors and County Clerks of Courts	2	
	A. Credit report submitted contains credit score?	(2)	0
	B. No tax liens (state or federal)?	(3)	0
	C. No judgments for the past 36 months?*	(3)	0
	D. *No bankruptcy filed or trusteeship imposed for the past 36 months?	2	0
	E. *No other negative items (charge-offs, collections, etc.) for the past 36 months?	(2)	0
	F. *No negative items (pattern of delinquencies, etc.) for the past 60 months?	10	0
	* Exclude minor medical judgments and disputed items with good cause explanation.		
29.	The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	(2)	0
NOT	E: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract cont	ingency	r. ———
Comr	ments:		_
-			
			-
			_

OPERATIONAL EVALUATION (2025)

Ryan Holley 87-A / 25063 Wood County, Bowling Green BMV Site

FORIVI	DESCRIPTION	OK	МО						
4.0	Operational Checklist – Maximum = 6 Points (enter points recorded on bottom of Form 4.0)	6							
4.1	Appointment of Agency Managers								
	A. Deputy to Work at Least Twenty (20) Hours Per Week	(5)							
	Proposed Work Hours Per Week	(5)	*						
	B. Appointment of Manager and Assistant OR Acceptable Statement	(3)	0						
4.2	Experienced Employees Summary								
	Gave Acceptable Statement OR Provided Names	(2)	0						
4.3 Staffing and Personnel Calculation									
	A. Hours Recommended: 214 Proposed: 252	4)	*						
	B. Work Hours and Pay Calculated Correctly	2	(0)						
	C. Meets Minimum Wage Requirement	0							
	(2025 Ohio Minimum Wage Rate = \$7.25 or \$10.70 Per Hour)	(1)	_ `						
4.4	Start-Up Costs Calculation								
	A. Adequate and Accurate Personnel Costs	3	(0)						
	B. Adequate and Accurate Site Preparation Costs	2	8						
	C. Adequate and Accurate Rental Payments	(2)	0						
	D. Total Required: \$20,286,00 Deposit (Form 3.4): \$35,376.90	(5)	*						
4.5	Deputy Registrar Contract	^							
	A. Filled Out Completely and Properly	(2)	0						
	B. Signed and Properly Notarized	(3)	0						
NOTE: Score	OPERATIONAL EVALUATION POINTS (Max. 40 Points) e indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract	35 t continge	ncy.						
	3: 4.3(B) - Office Mgr monthly total incorrect; lot	al w	ages						
incorr	rect								
	A) - Personnel cost incorrect								
Evalu	ators' signatures Printed names	Date							
~	Tall P	0 1	1-1						
(1)	they layne	or Bo	197						
(2)		S							

3.0 PERSONAL CHECKLIST

Ryan J Holley

Proposer's Full Legal Name	Ry	an	J	ПОП
Toposci s i un Legal I allie				

Proposer Number (BMV use only)	
INSTRUCTIONS:	You must submit one original of this form and all documents listed on this form as	
appropriate based on	your status as a proposer (individual, county auditor, clerk of courts or nonprofit	

corporation). Even if you are submitting more than one proposal, only one original of these forms are required. Please submit via email in accordance with the RFP instructions.

INDIVIDUAL	1	вму	COUNTY AUDITOR OR CLERK OF COURTS	1	вму	NONPROFIT CORPORATION	1	ВМ
Form 3.0 Personal Checklist (this form)	~		Form 3.0 Personal Checklist (this form)			Form 3.0 Personal Checklist (this form)		
Form 3.1 Personal Questionnaire	1		Form 3.1 Personal Questionnaire			Form 3.1 Personal Questionnaire		
Form 3.2 Business and Employment Experience	>		Forms 3.2 Business and Employment Experience			Forms 3.2 Business and Employment Experience		
Form 3.3 Customer Service Experience	1		Form 3.3 Customer Service Experience			Form 3.3 Customer Service Experience		
Form 3.4 Start-Up Cost Funds on Deposit	V		N/A	x	1	Form 3.4 Start-Up Cost Funds on Deposit		
Form 3.5 Political Contributions Report	1		N/A	x	1.	Form 3.5 Political Contributions Report Nonprofit Corporation		
N/A	x	1	N/A	x	1	Form 3.5 Political Contributions Report Chief Executive Officer		
Form 3.6 omprehensive Personnel Policy Agreement	~		Form 3.6 Comprehensive Personnel Policy Agreement			Form 3.6 Comprehensive Personnel Policy Agreement		
Form 3.7 Security Plan Agreement	>		Form 3.7 Security Plan Agreement			Form 3.7 Security Plan Agreement		
Form 3.8 Facility Maintenance Plan Agreement	~		Form 3.8 Facility Maintenance Plan Agreement			Form 3.8 Facility Maintenance Plan Agreement		
Form 3.9 Involved and Invested in Your Business	~		Form 3.9 Involved and Invested in Your Business			Form 3.9 Involved and Invested in Your Business		
Form 3.10(A) Affidavit of Individual	~		Form 3.10(B) Affidavit of Auditor or Clerk of Courts			Form 3.10(C) Affidavit of Nonprofit Corporation		
2025 Credit Report	~		N/A	х	1	2025 Certificate of Good Standing		
2025 Local Law Enforcement Report	~		2025 Local Law Enforcement Report			Articles of Incorporation		
2025 WebCheck Receipt	~		2025 WebCheck Receipt			N/A	х	1
Pre-approval Statement for \$25,000 Bond	V		Current Bond with BMV added as Additional Insured			Pre-approval Statement for \$25,000 Bond		
INDIVIDUAL			COUNTY AUDITOR OR CLERK OF COURTS			NONPROFIT CORPORATION		

3.1 PERSONAL QUESTIONNAIRE

	all location numbers for which the applicant intends to submit a proposal (limit six locations). k the box underneath if proposing the location as a second site in addition to a current agency:
87	7-A 87-B 72-A
	<i>V V</i>
2. Full le	egal name of proposer Ryan J Holley
,	
4	
2	
(
7. Spous	se's name (nonprofit corporation N/A) Michelle L Holley
9. Are y	you proposing as the owner of a minority business enterprise (MBE)? No Yes
10. Propo	oser is (check one and follow instructions):
_	An individual person . These forms are designed to be self-explanatory for Proposers proposing as individual persons. Answer all questions as they apply to you personally. If a question does not apply to you, enter "N/A" or "Not applicable;
_	The Clerk of Courts of County;
	The County Auditor of County. Answer all questions as they apply
	to you and your position as Clerk of Courts or County Auditor. If a question does not apply to you or your position, enter "N/A" or "Not applicable;

Form 3.1, Personal Questionnaire, Page 1 of 6 (2025)

	Auditor, either by election or appointment (includes precinct of		No	
B.	If YES, in what elective office are you serving?			
C.	If YES, date that you plan to leave this office?			
2. A.	Are you currently running for any elective public office. (including precinct committee person)? (NPC N/A)	Yes	No	~
B.	If YES, what office?			
13. A.	Are you currently a deputy registrar?	Yes _	No	
B.	If YES, on what date does your contract expire? June 28, 2025			
C.	If YES, have you served as a deputy registrar continuously since January 1, 1992?	No_	Yes	
4. A.	Is your spouse currently a deputy registrar? (NPC N/A)	Yes	No_	V
В.	If YES, on what date does your spouse's contract expire?			
B. For the daught		pouse, parent, son-in-law, or c	brother, sister daughter-in-law trar contract?	r, son w: (NPC
B. For the daught	If YES, on what date does your spouse's contract expire? e following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, sometimes and processing the state of the	pouse, parent, son-in-law, or contact deputy register. Yes	brother, sister daughter-in-law trar contract?	r, son w: (NPC
B. For the daught	If YES, on what date does your spouse's contract expire? e following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, something to your extended family currently hold in N/A) If YES, list their name, relationship to you, whether you she their contract expires here:	pouse, parent, son-in-law, or contact deputy register. Yes	brother, sister daughter-in-law trar contract?	r, son w: (NPC
B. For the daught	If YES, on what date does your spouse's contract expire? e following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, something to your extended family currently hold in N/A) If YES, list their name, relationship to you, whether you she their contract expires here:	pouse, parent, son-in-law, or can deputy registed Yesare the same here.	brother, sister daughter-in-law trar contract? No	r, son w: (NPC
B. For the daught	If YES, on what date does your spouse's contract expire? e following three questions, extended family includes your ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, some ster, father-in-law, mother-in-law, brother-in-law, sister-in-law, siste	yes yes the same h	brother, sister daughter-in-law trar contract? No nousehold, and Contract Ex	r, son w: (NPC

		Same Household
	Ye	esNo
	Va	es No
	Ye	es No
	Ve	es No
. A. Is any member of your extended family employed by any subdi Public Safety? (NPC N/A)		Ohio Department
B. If YES, list their name, relationship to you, and the date they be Name Relationship	came so empl	
A. Have you completed the Political Contributions Report, Form 3 (NPC must submit one for NPC itself and one for its C.E.O.)	.5? No	Yes_ 🗸
B. If "NO," are you applying as a Clerk of Courts or County Audit	or? No	Yes
	Yes	No
A. Are you an employee of the State of Ohio? (NPC N/A)B. If "YES," will you resign, if appointed?	Yes No?	NoYes
A. Are you an employee of the State of Ohio? (NPC N/A) B. If "YES," will you resign, if appointed? Are you an insurance company agent, writing automobile insurance (NPC N/A) Has Proposer (including NPC and proposed office manager) been confused a crime punishable by death or imprisonment in excess of the state of the State of Ohio? (NPC N/A)	Yes No ? Yes onvicted with	No No No in the past ten ye
 A. Are you an employee of the State of Ohio? (NPC N/A) B. If "YES," will you resign, if appointed? Are you an insurance company agent, writing automobile insurance (NPC N/A) Has Proposer (including NPC and proposed office manager) been company. 	Yes? Yes onvicted with one year (fele	NoNo In the past ten ye
A. Are you an employee of the State of Ohio? (NPC N/A) B. If "YES," will you resign, if appointed? Are you an insurance company agent, writing automobile insurance (NPC N/A) Has Proposer (including NPC and proposed office manager) been coffaction of a crime punishable by death or imprisonment in excess of the state of the State of Ohio? (NPC N/A)	Yes No Yes onvicted with one year (fellower year compensation)	No

Form 3.1, Personal Questionnaire, Page 3 of 6 (2025)

hold the Department of Public Safet and the Registrar of Motor Vehicle Revised Code 4503.03(C)? (County	s harmles	s upon claims	for damages in ac	cordar	ice w	ith Ohio
24. Is Proposer bondable as outlined in (4501:1-6-01(B)?	Ohio Adm	inistrative Cod			Yes_	
25. Please provide the following inform provide educational information for	nation regathe individ	arding your ed ual who will n	ucation. If applying an age the license a	ng as a	NPC	C, please ness.
High school diploma? High school name Bowling Green City Bowling Green Bowling Green College name Bowling Green Major Business Administ College name Bowling Green	een Hi	gh Schoo	No		Yes_	~
City Bowling Green	State	ОН		Zip	43	402
College name Bowling Gree	en Stat	e Univers	ity	Z.P_		
City Bowling Green	State	ОН		Zin	43	403
Major Business Administ	ration	Degree awa	Master of Bus	iness A	dminis	stration
College name Bowling Gree	n State	e Univers	ity			
City Bowling Green	State	ОН		Zin	43	403
Major Business Administ	ration	Degree awa	Bachelo Bachelo	r of	Scie	ence
26. Computer experience. Does Proposition of the Computers of the Computer	oser have distrars ma	any training y take credit	or experience wor for operating BM	king v	with o	or using rs. For

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					the nonprofit corporation's activities.	
					the nonprofit corporation's activities.	

List any special instructions for contacting this person during business hours:

Form 3.1, Personal Questionnaire, Page 5 of 6 (2025)

28. Employment, management, supervisory, and business experience. Each Proposer's experience is one of the most important factors to be considered in the award of deputy registrar contracts. For the purposes of this RFP, experience gained prior to the year 1990 will not be evaluated or considered. Please provide a professional resume, in chronological order (no earlier than 1990), the positions you have held. If the position you held in 1990 was one you started before 1990, you may list that position and the date you actually started on your submitted resume. If you did not hold any position in 1990, please begin with the first position you held after 1990. If applying as a NPC, please provide a description of the fundraising, program, and charitable functions of the nonprofit corporation.

922 ATTACHED

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE FORM 3.2(B) MANAGEMENT AND/OR SUPERVISORY EXPERIENCE FORM 3.2(C) EMPLOYEE EXPERIENCE

Instructions

It is important that you supply complete and accurate information about all relevant business ownership, management, supervisory, and employment experience so that the BMV will be able to verify that experience from independent sources. Generally, proposers receive the most consideration for service as a deputy registrar, second most consideration for service as a business owner, third most consideration for service as a manager or supervisor, fourth most consideration as a deputy registrar employee without management experience, and least consideration for other employment experience without any supervisory or management experience. Be sure to include as much detailed experience possible within the submitted professional resume.

Nonprofit corporations must report only the businesses and activities conducted by the nonprofit corporation itself on Form 3.2(A) Business Ownership Experience. If the nonprofit corporation has operated a deputy registrar agency, that information should be entered and submitted on one Form 3.2(A) Business Ownership Experience. Any other business activities (fundraising, charitable activities, etc.) should also be entered and submitted on a separate 3.2(A) Business Ownership Experience. Use a separate Form 3.2 for each separate business activity performed by the NPC and a separate Form 3.2(A) for each separate business activity performed by the NPC.

<u>Form 3.2(A)</u> <u>Business Ownership Experience</u>. Deputy registrars, nonprofit corporations, county auditors, clerks of courts, and individuals should use this form to report on businesses actually owned and operated by them.

<u>Form 3.2(B) Management and/or Supervisory Experience</u>. Individuals, county auditors, and clerks of courts should use this form to report management and supervisory experience performed by them. Service as a county auditor or clerk of court qualifies as management and supervisory experience.

Form 3.2(C) Employee Experience. Individuals, county auditors, and clerks of courts should use this form to report all other employment that did not include management or supervisory authority.

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE

Instructions. Please fill out one of these forms 3.2(A) for each business you have owned. Do not use this form 3.2(A) for management, supervisory, or employee experience. If you have owned more than one business, submit a separate for 3.2(A) for each business owned. **Please make additional copies of this form as necessary**.

Proposer's name	Ryan J Holle	y		Company name	Bowling (Green License	Bureau
Company address					Bowling G		
				_ Telephone (41			
				Deputy Registra	r		
Company's produc	cts and/or serv	rices Pe	rform service	es on behalf of the	Ohio BM	11	_
				prietor, partner, etc.):	LLC. (s-	corp)	
1. Federal Tax						No. of the last of	30
2. Percentage						l weekly	
3. Dates you o	perated this b	usiness:	From: month	07 year 2019	To: mont	h ye	ar 2025
4. ls/was this	business profi	table?			No	Yes	~
5. Is/was this	business your	primary	source of inc	come and support?	No	Yes	~
6. Do/did you	directly hire,	evaluato	e, train, and d	scipline employees?	No	Yes	V
7. Do/did you	directly mana	ige emp	loyees on a da	nily basis?	No	Yes	V
If you answ	vered yes to q	uestion i	number 6, hov	w many employees d	lo/did you	manage?	10
				siness plan?	No	Yes	~
least one person	to verify this	experier	nce, you will	can verify this expo not receive any cre BMV employees to v	erience. In	f we cannot of (If you are	contact at a deputy
Name		City		State	Zip	Daytime P	hone

3.2(B) MANAGEMENT AND/OR SUPERVISORY EXPERIENCE

Instructions. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Proposer's name R	yan J Holley			Company nar	me Holley Pro	perties Management Co	empany, Ltd.
Company address	1730 Clough	St.		City	Bowling	Green	
201				Telephone (5
Type of business (d	eputy registra	r, retai	l grocery, et	c.) Multi-Family H	ousing Ma	anagement	
Management/super	visory duties	Operation	s for 265+ residential	units and 11-19 employees, • Fo	rmed annual & lon	g-lerm goals and busines	s planning.
Create and implement r	nore efficient ma	nagemen	nt and operation	nal practices. • Monitor a	ind leverage t	hreats and opport	unities.
MANAGER OR SI	JPERVISOR	- Job ti	itle: Robert	Holley, General N	Manager		
1. Title of posit	ion Operation	ns Ma	anager		Hours wor	ked weekly?	40+
				08 year 2007			
3. Do/did you d	irectly hire, e	valuate	, train, and o	discipline employee	es? No _	Yes	V
4. Do/did you d	irectly manag	e/super	rvise employ	yees on a daily basi	s? No _	Yes	V
If you answe	red yes to que	estion n	number 4, ho	w many employees	do/did yo	u manage?	10
				isiness plan?			
List at least one pe least one person to registrar or deputy	verify this e	xperier	ice, you wil	I not receive any c	redit for it	. (If you are	
		ty		State	Zip	Daytime P	No. of Concession, Name of

3.2(C) EMPLOYEE EXPERIENCE

Instructions. Please fill out one of these forms 3.2(C) for each and every separate job you have held as an employee. Do not use this form 3.2(C) for business ownership or jobs in which you had management or supervisory duties. Use a separate form 3.2(C) for each non-management and/or non-supervisory job held. *Please make additional copies of this form as necessary*.

n J Holley	Company name Bowling Green State University		
wling Green State University	City Bowling	Green	
Zip43403	Telephone (419)	372-2041	
ity registrar, retail grocery, etc.)	University		
a: Assistant Teaching Profes	sor of Entrepreneurship		
Job duties	Teach business courses, s	erve on committees,	
ce. The focus on all teaching, ad	vising, and training is increase	sing customer value.	
Ambassadors I advise & train is to bette	r connect with customers and comm	municate customer value.	
rify this experience, you will n	ot receive any credit for it.	. (If you are a deputy	
City	State Zip	Davtime Phone	
	Zip	Zip	

3.3 CUSTOMER SERVICE EXPERIENCE

Instructions. Please give us a list of ideas you have to improve customer service at your deputy registrar agency. You will only receive full credit if you demonstrate sufficient customer service awareness.

A. This is a list of ideas I have to improve customer service at my deputy registrar agency if I am awarded a contract (Please be specific) and/or this is an example of something I have done as part of my job or business to improve services for my customers (Please be specific):

Continue to utilize business design thinking to identify and implement strategies/approaches to increase customer value.

Provide BMV 5745s and instructions at the lobby check-in station.

Redesign the flow and overall experience of the agency by utilizing the queuing kiosks and new seating arrangements.

Staff will use customer's name.

Use customer surveys as a way to reinforce positive customer feedback and identify any potential opportunities.

Fleet & dealer service with drop-off/pick-up.

Coloring books and crayons for children that need occupied (if there's a wait).

We will continue to provide all information and options, acting as consultants rather than robots.

Partner with community resources (Arts Council, BGSU, etc) to display community artwork on a rotational basis.

With situational approval, continue to connect and partner with community organizations (Kiwanis, Rotary, Exchange, Chamber of Commerce, BGSU, Senior Center, etc.) to educate about BMV news (compliant licenses, for example) and represent the BMV brand in a positive light at various community events.

Continue customer service training.

Form 3.3, Customer Service Experience (2025)

3.5 POLITICAL CONTRIBUTIONS REPORT

Instructions

<u>Instructions</u> You must report on the following page whether you and your immediate family together gave more than \$100.00 to any political party or to certain individual candidates during any one of the last three calendar years and so far this year.

"Immediate family" means you, a spouse residing with you, and any dependent children. You must add together all contributions you, your spouse, and your dependent children made to each separate party or each separate candidate during each calendar year.

"Political party" means each separate political party and includes any political action committee (PAC) and any "continuing association" which are connected to that political party. "Political party" includes all levels of that party, federal, state, county, and local.

"Candidate" includes both the candidate and any of that candidate's campaign committees. You must report only for candidates for the following offices: Ohio governor, attorney general, secretary of state, treasurer of state, auditor of state, state senator or state representative. You are not required to report any contributions to federal, county, local, or judicial candidates.

"More than \$100.00" means any amount exceeding \$100.00, starting with \$100.01. A contribution of exactly \$100.00 or less is acceptable. Contributions include the value of any "in-kind" contributions.

<u>County Auditors and Clerks of Court are exempt</u> from this requirement and need not file this Report of Political Contributions.

Nonprofit Corporations must submit one report for the nonprofit corporation itself and one report for the chief executive officer (C.E.O.) who has, or will have, primary responsibility for the nonprofit corporation's operation of the deputy registrar agency. There is only one copy of this report in this package. Nonprofit corporations must make a second copy and submit one copy for the nonprofit corporation itself and one for the C.E.O. who will be responsible for the operation of the deputy registrar agency.

Name:	
Title (if officer of nonprofit corporation):	

(A nonprofit corporation must submit two separate reports: one for the nonprofit corporation itself, and one for its chief executive officer)

Did you and your immediate family together give more than \$100.00 to any of the following during any one of the years listed? You must place a check mark "\(\sigma "\) in the appropriate box, "yes" or "no" for each category and year separately.

RECIPIENT		DEC 31 22		DEC 31 23		DEC 31 24	202 To D	
	Yes	No	Yes	No	Yes	No	Yes	No
Democratic Party including PACs and Associations		~		V		~		V
Republican Party including PACs and Associations		~		~)	V		V
Any other Party including PACs and Associations		1		~		V		V
Governor, Candidate and Committee		1		V		~		V
Attorney General, Candidate and Committee		V		~		V		V
Secretary of State, Candidate and Committee		~	-	~		V		V
Treasurer of State, Candidate and Committee		~		~		~		V
Auditor of State, Candidate and Committee		~		~		~		V
State Senator, Candidate and Committee		~		V		V		V
State Representative, Candidate and Committee		V		~		~		V

Form 3.5, Political Contributions Report (2025)

3.6 PERSONNEL POLICY

A comprehensive personnel policy must be readily available and presented upon request. Items needing covered within the agency's comprehensive personnel policy are listed below.

Do you agree to provide a comprehensive personnel policy, if requested, that covers the listed items?

	V
No	Yes

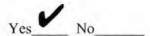
COMPREHENSIVE PERSONNEL POLICY MUST INCLUDE PROVISIONS FOR:

HIRING EMPLOYEES WITH DEPUTY REGISTRAR AGENCY EXPERIENCE				
EQUAL EMPLOYMENT OPPORTUNITY				
EMPLOYEE TRAINING BY THE DEPUTY REGISTRAR				
PARTICIPATION IN BMV PROVIDED TRAINING				
DOCUMENTED PERIODIC EMPLOYEE PERFORMANCE EVALUATIONS				
(ANNUAL AT A MINIMUM)				
LIST OF GROUNDS FOR DISCIPLINE OR DISMISSAL				
PROGRESSIVE DISCIPLINARY ACTION				
DRESS CODE WITH LISTS OF ACCEPTABLE AND UNACCEPTABLE ATTIRE				
POLICY FOR MAINTAINING PROFESSIONAL APPEARANCE				
FRINGE BENEFITS				

3.7 SECURITY PLAN SUMMARY

If you are awarded a contract, you will be required to adopt a security plan to assure that agency employees, patrons, other citizens, equipment, and consigned inventory will be protected from harm (your plan should detail how you intend to address the items listed below).

If you are awarded a contract, do you agree to provide all of the following?



ELECTRONIC ALARM SYSTEM
ALARM SYSTEM MONITORED 24 HOURS, OFF-SITE
ALARM SYSTEM REPORTS OFF-SITE IF WIRES ARE CUT OR TAMPERED
ADEQUATE ALARM MONITORED PANIC/HOLD BUTTONS
MOTION DETECTORS CONNECTED TO ALARM SYSTEM
ALARM MONITORED DOOR CONTACT ON ALL EXTERIOR DOORS
ALARM MONITORED CONTACTS ON ALL EXTERIOR WINDOWS
VIDEO RECORDING CAMERA SURVEILLANCE SYSTEM
A SAFE OR SECURE LOCKING CABINET
A SECURED STORAGE ROOM WITH ALARM MONITORED CONTACTS ON DOOR(S) AN WINDOW(S)
A CROSS CUT SHREDDER
SECURELY LOCK ALL DOORS AND WINDOWS WHEN OUTSIDE BUSINESS HOURS
SMOKE, FIRED, AND CARBON MONOXIDE DETECTION DEVICES
INTERIOR/EXTERIOR MOTION ACTIVATED SECURITY LIGHTS

Note: For Deputy Provided Sites, the deputy registrar shall install and maintain an approved alarm system. At BMV Controlled Sites, either the BMV or the deputy registrar will install an approved alarm system, which will be maintained by the deputy registrar.

3.8 FACILITY MAINTENANCE PLAN SUMMARY

If you are awarded a contract you will be required to adopt a facility maintenance plan, including provisions for maintaining the deputy registrar agency premises. Your plan should detail how you intend to address the items listed below.

If you are awarded a contract, do you agree to be responsible for the following either on your own, through your lease or sublease, or by separate contract:

No ____Yes_

OUTDOOR	BUIL	DING MA	INTENANCE
---------	------	---------	-----------

KEEP OUTDOOR AREA FREE OF TRASH AND DEBRIS

PROVISION TO ASSURE PROMP SNOW AND ICE REMOVAL

CLEANING INSIDE OF AGENCY INCLUDING EQUIPMENT

PROVISION FOR INSIDE/OUTSIDE MAINTENANCE

PROVISION FOR PROFESSIONAL CARPET/FLOOR CLEANING (MIN. OF ONCE A YEAR)

PROVISION FOR REPAINTING AND/OR COSMETIC UPDATES

3.9 INVOLVED AND INVESTED IN YOUR BUSINESS

Instructions: Answer all of the following questions to the best of your ability. Please be concise and attempt to limit each answer to seventy-five (75) words or less. Include attachment(s) if more space is needed to answer any of the questions.

nec	eded to answer any of the questions.	
1.	How do you plan to manage, be responsible, and be accountable for this business at all times?	

As a business owner (current Deputy Registrar), I take great pride in my agency. I am available 24/7 (including most time away) via cell phone if I am not in the office. Staff, BMV, local emergency service personnel, landlord, and City of BG all have personal cell phone number.

I am an active participant in a number of organizations, including ODRA, Chambers of Commerce, etc. to stay current with and involved in the industry and community.

2. How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver's licenses, identification cards, and vehicle registrations?

Adherence to the policy and procedures manual in addition to broadcasts, emails, and other communications (field reps, drivers help line, etc.) is paramount. Should a question arise, I contact my Field Rep for guidance.

I routinely review apps (physical form and via BASS) as well as view samples of various security camera recordings (including sound).

Violations are subject to the appropriate disciplinary policy. Perfect evaluations are rewarded.

3. What measures will you put in place to detect, deter, and prevent fraud?

In addition to the policies and procedures set forth by the State of Ohio, our internal controls include code word(s) to use with management to communicate potential fraud.

We maintain a positive relationship with local law enforcement.

4. The Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?

As broadcasts and other communications are received, we print them out and have all employees read and initial. If there are questions, we ask our field representative.

5.	How will you demonstrate good leadership to your employees?
	I lead by example with high energy and a positive attitude. I do my best to stay current in leadership methods as I teach various leadership skills at BGSU.
	I plan to attend annual leadership conferences/seminars.
	Communication and transparency are key. I meet with employees regularly to discuss business strategy, reports, and offer feedback.
6.	How will you maintain a high level of professionalism each day in this business?
	Leading by example and adhering to the Employee Handbook. We will keep customer value our focus and goal. That will drive perpetual professionalism.
7.	How do you intend to recruit and retain high quality employees?
	Should there be an increase in revenue (primarily through DR Fee adjustments), pay raises will be immediate. I regularly provide free lunch and coffee to boost morale. Upon receipt of perfect evaluations, I have brought in a masseuse for free 30-minute massages and provided cash bonuses. As of January 1, 2020, I have provided life and short-term disability insurance to all employees at no cost to them. I also provide a 401k plan with up to 4% match. All employees have access to free & confidential financial advising by a Financial Advisor I keep on retainer.
	As for recruitment, I rely on referrals and my community and University contacts to identify potential employees. I keep a file of previous applications.
8.	How will you provide a safe, clean and friendly place to do business?
	My background is in property and operations management as well as entrepreneurial thinking, so I am constantly looking for concerns and/or possible opportunities to improve. I have a very close working relationship with the landlord, their office staff, and maintenance supervisor.
	I lead by example and will continue to bring high energy and a positive demeanor to the office.
9.	How would you deal with an irate customer?
	A soft answer turns away wrath. I've found the best way is to use a gentle tone and walk alongside the customer. Show him/her understanding while remaining firm in the policy/procedure/law in question. Provide as many options as possible instead of simply saying "no." It is important to fall in love with the customer's problem rather than the solution. In doing so, the customer sees my agency as a partner instead of a provider.

We belong the in	nat training or advice do you, or will you, give to your employees for dealing with irate customers? The provide customer service training that incorporates the aforementioned answer (see 9 above). I lieve in the see it, learn it, do it approach. This means I want my staff to see it done properly (by seelf or experienced coworker). Then, we will discuss with the staff what they just saw. We will allow the staff member to handle the next situation on their own while remaining within earshot case there is a need for correction or assistance.
An	by pertinent strategies learned via aforementioned leadership conferences/seminars will be passed ong to staff.
1. Ho	w will you meet the expectations of the Bureau of Motor Vehicles?
m	business model is focused on customer value. That is my and the BMV's guiding principle. My ission statement closely mirrors that of the BMV, and my vision statement takes it a step further "challenge the public's perception of our industry."
Ou	r internal policies and procedures make that happen.
Ma	tke sure that my agency is fully-staffed with knowledgeable and personable people that adhere to policies, procedures, and overall brand of the BMV.
	ny should the Bureau of Motor Vehicles consider you for a deputy registrar license agency contraction of the currently a Deputy Registrar.
	v customer satisfaction surveys are exemplary.
	ave the support of my staff and cooperative agencies (Exam Station & Title Office).
No.	nake customer value my top priority and embody the brand of the BMV.
	m committed to continuous improvement and embrace change.

Form 3.9, Involved and Invested in Your Business, Page 3 of 3 (2025)

3.10(A) AFFIDAVIT OF INDIVIDUAL
(Not to be used by County Auditors, Clerks of Courts or Nonprofit Corporations)

Co	unty of Wood :
	Ryan J Holley , being first duly sworn, depose and say that:
	I am submitting my proposal for appointment as deputy registrar in my own individual capacity, and not as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
2)	If appointed, I will serve as a deputy registrar in my own individual capacity, and will not act as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
3)	If appointed as deputy registrar, I will not assign my deputy registrar contract, in whole or in part, nor any of my deputy registrar's responsibilities to any other person or persons without the advance written consent of the Registrar;
4)	If appointed as a deputy registrar, I will fully comply with all requirements set forth by the Registrar. I will not serve as an office manager of any deputy registrar agency other than my own; nor will I permit any other deputy registrar, the spouse of any deputy registrar, or the parent, child, brother, or sister of any deputy registrar living in the same household as the deputy registrar to operate my deputy registrar agency, directly or indirectly. I understand that I may hire the spouse, parent, child, brother, or sister of any deputy registrar as an employee, provided that I maintain control of my deputy registrar agency;
5)	To the best of my knowledge and belief, I am fully qualified to serve as a deputy registrar, and there is no provision of the Ohio Revised Code or the Ohio Administrative Code which would make me ineligible to serve as a deputy registrar; and,
6)	I have caused to be prepared, have read, and take full responsibility for, all forms and documents submitted with this proposal. All information is true, accurate, and complete to the best of my knowledge and belief. This affidavit is submitted by me for the purpose of obtaining a deputy registrar contract.
	gnature of proposer: Ryan J Holley
Sw	forn to and subscribed in my presence by the above named Ryan \ Holley
on	this 22 day of Sanocery, 2025
PHAN	nied name of Notary Public: Terri Van Scoder commission expires: 7-11-29

Form 3.10(A), Affidavit of Individual (2025)

4.0 OPERATIONAL CHECKLIST

Proposer's Full Legal Name	Ryan J Holley	
Location Number 87-A		
Proposer Number (BMV use	only)	

<u>INSTRUCTIONS</u>: You must submit one original of this form and all documents listed on this form **FOR EACH SITE YOU ARE PROPOSING**.

FORM	DESCRIPTION	X	BMV
4.0	Operational Checklist (this form)	~	
4.1	Appointment of Agency Managers	-	
4.2	Experienced Employees Summary	~	
4.3	Staffing and Personnel Costs Calculation	~	
4.4	Start-Up Costs Calculation Amount: \$20,550.00		
4.5	Deputy Registrar Contract (2 pages only)	V	

4.1 APPOINTMENT OF AGENCY MANAGERS

Prop	Ryan J Holley poser's name:	Location number: 87-A
(A)	<u>DEPUTY REGISTRAR</u> : As deputy registrar, I agree to work hours per week during the hours the agency is open to the pentire term of the contract. I understand that the minimum is twenty (20) hours per week during the hours the agency twenty-hour requirement does not apply to County Aud nonprofit corps., or deputy registrars operating multiple local	requirement for deputy registrars is open for business. This litors/Clerks of Courts,
(B)	OFFICE MANAGER: I understand and agree that I must another reliable person to serve as the office manager for	하고 있는데 하는데 하는데 하는데 사람이 되었습니다.
	manager must be scheduled to work at the agency at least	
	during the hours the agency is open to the public for busine	리마트 주민이는 아내는 이번 이번 모양이다.
	Appoint myself as the office manager and work a	
	during the hours the agency is open to the public for	business.
	Appoint another reliable person to serve as the office six hours per week during the hours the agency is or	te manager to work at least thirty- ben to the public for business.
(C)	ASSISTANT OFFICE MANAGER: I understand and agr person to be responsible for the management of the agency agency office manager during the hours the agency is open	in the absence of myself and the
(D)	OTHER EMPLOYEES: I agree to maintain an accurate manager, assistant office manager, and all other employees as my own work schedule, on file and available for insp times. I also agree to notify the BMV in writing improprintment of the office manager or assistant office manager complete and current.	and their work schedules, as well ection by BMV employees at all nediately of any changes in the
Der	outy registrar (proposer) signature	Date: Tow 22,2025

4.2 EXPERIENCED EMPLOYEES SUMMARY

Prop	Ryan J Holley	Location number: 87-A
(A)	HIRING EXPERIENCED EMPLOYEES. I registrar under contract with the Registrar of 1 effort to hire and retain qualified employees deputy registrar agency. I agree to make bor wages and under comparable conditions to the experience.	Motor Vehicles, I will make every good faith who have relevant experience working in a na fide offers of employment at comparable
(B)	CHECK WHICHEVER APPLIES:	
	EMPLOYEE. I have not yet ident relevant deputy registrar experience. every reasonable effort to identify at have relevant experience working i contact any deputy registrar empl contract. I AM OR HAVE BEEN A DEPUTY EMPLOYEE. I have identified the forfide offer of employment at comparation.	REGISTRAR OR DEPUTY REGISTRAR iffied any prospective employees who have However, if awarded a contract, I will make ad hire, if possible, qualified employees who in a deputy registrar agency. Please do not oyees until after you have been awarded a registrar or a proposer who has deputy registrar or a proposer who has deputy y list himself or herself here):
	Name of Experienced Employee	Length of Experience
	Melissa Lennard	18 years
	Susan Sheeks	10 years
	Jacquelyn Willmarth	4 years
	Raegan Fleckner	2 years
	Terri VanScoder	2 years
		qualified and experienced deputy registrar

Form 4.2, Experienced Employees Summary (2025)

4.3 STAFFING AND PERSONNEL CALCULATION

Proposer's name:	Ryan J Holley	Location number:	87-A	
The state of the s				

<u>Instructions</u>. Use this form to project the number of hours the deputy registrar, office manager, assistant office manager, and all other experienced (if known) and/or new hire employees will work, the projected hourly wages paid, and the weekly and monthly payroll costs.

The deputy registrar shall be regularly scheduled and on duty at the license agency at least twenty (20) hours per week, during regular business hours. This twenty-hour requirement does not apply to nonprofit corps., county auditors/clerks of court, or deputy registrars operating multiple locations (assessed as received). The deputy registrar shall appoint a full-time office manager, who shall be either the deputy registrar or a full-time employee with responsibility for management of the agency. The office manager shall be regularly scheduled, and shall work at least thirty-six (36) hours per week during regular business hours. The deputy registrar shall also designate an assistant office manager who shall supervise the agency in the absence of the deputy registrar and the full-time office manager.

The projected total weekly work hours for the deputy registrar and all employees should equal or exceed the minimum staffing recommended for the Class Size Agency as prescribed in the Agency Specifications.

In accordance with the standards established by the Unites States Department of Labor, Wage and Hour Division; Ohio Constitution; and Ohio Department of Commerce; all license agency employees must be paid at least the current minimum wage rate of \$7.25 per hour by businesses with gross receipts of less than \$394,000 per year and \$10.70 per hour by businesses with gross receipts of \$394,000 or more per year.

The deputy registrar need not list any salary or wages for the deputy's own service as deputy registrar or as the office manager.

Caution. For deputy registrars who also serve as the office manager, be careful not to duplicate hours worked.

EMPLOYMENT POSITION	PROJECTED HOURS PER WEEK	PROJECTED HOURLY RATE	PROJECTED WEEKLY PAY	PROJECTED MONTHLY PAY (weekly x 4)
Deputy Registrar	20.00	N/A	N/A	N/A
Office Manager (leave blank if the Deputy Registrar is also the Office Manager)	36.00	\$ 22.00	\$ 792.00	\$ 3,432.00
Assistant Office Manager	36.00	\$ 18.00	\$ 648.00	\$ 2,592.00
Experienced Employees Total Number (combine Full-time & Part-time) =5	160.00	\$ 13.50	\$ 2,160.00	\$ 8,640.00
New Hire Employees Total Number (combine Full-time & Part-time) =0				
TOTAL	252.00	N/A	\$ 3,600.00	\$ 14,664.00

Form 4.3, Staffing and Personnel Calculation (2025)

4.4 START-UP COSTS CALCULATION

Prop	oser's name:	Ryan J Holley	Location n	aumber: 87-A
costs	of beginning	his form is to assure the BM ng a deputy registrar busines es to cover your personnel, s	ss. We need to know t	hat you have enough
1.	PERSO	NNEL COSTS (FOUR	WEEKS)	
	Use Form	1 4.3 to calculate four (4) we	eks' personnel costs for	this location. 14,664.00
2.	SITE P	REPARATION COST	S (AMORTIZED)	
	cost	his is a Deputy Provided St ts you will need to spend strar agency in each of the fo	to prepare the building	
	1.	Building Modifications	\$	Z-a
	2.	Counter Costs	\$	
	3.	Other Costs	\$	_
	4.	Total	\$	
		al amortized over 60 month vide line 4 by 60)	contract period = 5	S
	Age	this is a BMV Controlled and Specifications for this m the Agency Specification	location. Do not cha	
3.	AGEN	CY RENTAL PAYMEN	NTS (3 MONTHS)	
		his is a Deputy Provided S t or lease this site.	Site, enter the actual an	nount you will pay to
		this is a BMV Controlled ency Specifications for this	그걸 집중 100 (100 100 100 100 100 100 100 100 10	
	On	e month's rent: \$\frac{1,9}{2}	$962.00 \times 3 = 9$	5,886.00
то	[four weeksite prep	RT-UP COSTS eks' personnel costs, plus on variation costs (2.A total and ed Site amount), plus three m	e month's amortized nount or 2.B BMV	20,550.00

STATE OF OHIO DEPARTMENT OF PUBLIC SAFETY BUREAU OF MOTOR VEHICLES DEPUTY REGISTRAR CONTRACT – 2025

This Agreement is made by and between	the Registrar of Motor Vehicles, (Registrar,
herein), located at 1970 West Broad S Ryan J Holley	Street, Columbus, Ohio 43223-1102 and , (deputy registrar, herein) whose
	, to operate a deputy
registrar agency, Location No. 87-A State of Ohio, County of Wood	, to be located as follows: in the
City/Village/Township (indicate which) City/Street address: 1616 E. Wooster St., Ste. 30	01
(City) Bowling Green	, Ohio (Zip) 43402

WHEREAS, the Registrar of Motor Vehicles, pursuant to section 4503.03, section 4507.01, and other applicable sections of the Ohio Revised Code, wishes to appoint and contract the above named person as deputy registrar for the above referenced location;

WHEREAS, the above named deputy registrar wishes to accept this appointment and contract as deputy registrar;

NOW, THEREFORE, IT IS AGREED AS FOLLOWS:

- The Registrar hereby appoints the above named person as a deputy registrar subject to the 2025 Deputy Registrar Contract Terms and Conditions which are incorporated herein by reference;
- 2. The above named person hereby accepts appointment as a deputy registrar subject to the 2025 Deputy Registrar Contract Terms and Conditions incorporated herein by reference;
- 3. The term of this appointment and contract shall begin on the 29th day of June, 2025, and shall end on the 29th day of June, 2030, unless otherwise terminated as provided herein;

Form 4.5, Deputy Registrar Contract (2025)

5 The Deputy Pegistrer cortif	
	fies that he or she has read, understands, and hereby agrees egistrar Contract Terms and Conditions incorporated herein.
Tywo Ch	JAN 22,2025
Deputy Registrar signature	Date
STATE OF OHIO	
1) - 0	a a
COUNTY OF Wood	
Before me, a notary public in and	for said county and state, personally appeared the above
named Ryan & Holly	, who acknowledged that he or she did
	that the same is his or her free act and deed.
IN WITNESS WHEREOF I have	hereunto set my hand and official seal, this 22 day
of Canacy 20)25.
Keni VanSco	OF OLIVERY
	der_
NOTARY PUBLIC	
Printed name of Notary Public: _	Terri Van Scoder
	7-11-29
My commission Expires	/ 11 2 /
My commission Expires:	
STATE OF OHIO	EETV
	70 P 7 P
STATE OF OHIO DEPARTMENT OF PUBLIC SA	70 P 7 P
STATE OF OHIO DEPARTMENT OF PUBLIC SA BUREAU OF MOTOR VEHICL	70 P 7 P
STATE OF OHIO DEPARTMENT OF PUBLIC SA	7 N 7 N 7 N 7 N 7 N 7 N 7 N 7 N 7 N 7 N
STATE OF OHIO DEPARTMENT OF PUBLIC SA	ES
STATE OF OHIO DEPARTMENT OF PUBLIC SA BUREAU OF MOTOR VEHICL BY:	ES
STATE OF OHIO	FETY